

ADMINISTRATOR'S FACT BOOK

August 2009

Produced by: Assistant Administrator for Financial Services

Website: http://www.faa.gov/about/office_org/headquarters_offices/aba/admin_factbook/

FAA MISSION

To provide the safest, most efficient aerospace system in the world.

FAA VISION

We continue to improve the safety and efficiency of flight. We are responsive to our customers and are accountable to the taxpayer and the flying public.

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For further information call ABA-1 (202-267-9105) *Updated this issue
Distribution: A-WXYZE-3; A-FOF-O(STD)
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Aviation Accidents by Type of Operation

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Large Air Carrier	2008	2	4	0	1	3	3	2	1	2	1	1	6	26
	2009	2	2	3	2	3	-	-	-	-	-	-	-	12
Commuter	2008	0	0	0	1	0	0	0	3	0	1	1	1	7
	2009	0	1	0	0	0	-	-		-	-	-		1
Air Taxi	2008	5	4	4	6	6	9	2	4	9	2	1	5	57
	2009	4	3	5	4	4	-		_	-		-	-	20
General Aviation	2008	70	93	111	141	167	181	182	205	137	104	98	77	1,566
	2009	79	74	107	126	114	-	-	-	-	-	-	-	500
Rotorcraft*	2008	8	6	14	12	18	18	16	16	12	12	11	8	151
	2009	9	9	15	11	9	-	-	-		-	-	-	53

^{*} Part 135 and US registered general aviation, and US-public use rotorcraft accidents.

Note: Preliminary data and subject to change. As of: 06/29/09

Source: AAI-220 (202) 267-3279

Aviation Accident Rates by Type of Operation

	2005	i	2006	·	2007		2008		% Chg (08-07
Type of Operation	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Large Air Carriers	40	20	33	17	28	14	28	14	-15%	-18%
Commuter	6	2 00	3	1 00	3	0 99	7	2 40	133%	140%
Aır Taxı	65	1 70	52	1 40	62	1 50	56	1 50	8%	7%
General Aviation	1,670	7 20	1,520	6 33	1,650	6 92	1,559	7 11	3%	12%

Accident Rates are per 100,000 Flight Hours Flight hours compiled by FAA

Rotorcraft rates discontinued, currently under review

Note 2008 data preliminary As of 05/31/09

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Source NTSB www ntsb gov/aviation/stats htm

Airspace Incidents by Incident Type

Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2007	6	11	13	5	10	9	10	12	12	6	10	6	110
	2008	7	9	13	5	9	9	4	13	2	7	9	6	93
	2009	2	5	4	6	12	0	0	0	0	0	0	0	29
Pilot Deviations	2007	207	181	220	251	281	246	241	286	218	288	246	189	2,854
•	2008	242	215	257	288	342	287	299	325	306	273	288	240	3,362
	2009	259	255	302	249	301	0	0	0	0	0	0	0	1,366
Operational Errors	2007	83	94	121	133	115	132	104	128	90	115	98	103	1,316
	2008	102	87	142	129	150	115	152	105	90	108	98	98	1,376
	2009	95	95	78	109	95	0	0	0	0	0	0	0	472
Vehicle Pedestrian Deviations	2007	24	21	21	21	24	29	28	18	22	22	27	18	275
	2008	27	18	19	21	25	36	34	26	33	30	26	21	316
	2009	17	23	21	27	18	0	0	0	0	0	0	0	106
Surface Incidents	2007	67	79	84	97	101	109	110	112	89	90	109	80	1,127
	2008	97	87	91	95	118	124	129	120	115	95	113	70	1,254
	2009	83	78	80	89	75	0	0	0	0	0	0	0	405
Runway Incursions*	2007	21	27	31	35	33	38	33	36	26	72	89	65	506
	2008	77	67	74	75	92	101	98	101	98	75	92	57	1,007
	2009	77	62	63	77	79	0	0	0	0	0	0	0	358

Note: Preliminary data and subject to change.

Note: Bolded data will give invalid results based on new RI data compilation.

Source. AJF-A7 (ATO-IT) (718) 553-3438 *ATO-S (202) 385-4788

As of: 05/31/09 *As of: 05/31/09

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Airspace Incident Rates by Incident Type

									Percent C	hange
	2005	5	2006		2007		2008		2007 - 20	008 (4)
Incident Type	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Operational Errors (1)	1,497	96	1,307	85	1,316	86	1,376	96	5%	12%
Pilot Deviations (2)	2,244	1 36	2,715	1 65	2,854	1 73	3,362	2 04	18%	18%
Surface Incidents (3)	944	1 51	991	1 62	1,127	1 85	1,254	2 20	11%	19%

O

- (1) Per 100,000 Facility Activities
- (2) Per 100,000 Flight Activities
- (3) Per 1,000,000 Airport Operations

(4) Calculations use fifteen decimal places for rates (rounded two places for display)

Note 2006 data preliminary and subject to change

As of 05/31/09

Source ATO-A (IT)

(202) 385-4802

National Transportation Safety Board 2006-2007 U.S. Transportation Fatalities

2000-2007 O.S. Transportation ratalities						
	2006	2007				
Highway	47.005	40 500				
Passenger cars '	17,925	16,520				
Light Trucks and Vans	12,761	12,413				
Pedestnans	4,795	4,654				
Motorcycles	4,837	5,154				
Pedalcycles ²	772	698				
Medium and heavy trucks	805	802				
Buses	27	37				
All Other ³	786	781				
Total	42,708	41,059				
Grade Crossings ⁴	(369)	(338)				
Rail						
Intercity ⁴						
Trespassers and nontrespassers *	582	562				
Employees and contractors	23	22				
Passengers on trains	2	5				
Light, heavy, and commuter rail 7	167	219				
Total	774	808				
Marine						
Recreational Boating	710	685				
Cargo Transport	28	24				
Commercial fishing *	44	33				
Commercial Passengers	18	24				
Total	800	766				
\viation						
General Aviation	703	491				
Ardines	50	1				
Air Taxi	16	43				
Commuter	2	0				
Foreign/Unregistered *	13	10				
Total,	784	545				
peline						
Gas	19	11				
Liquids	0	4				
Total	19	15				
RAND TOTAL	45,085	43,193				

Numbers for 2007 are preliminary estimates. Aviation data from NTSB, manne data from Departament of Homeland Security; all other data from DOT. Includes bicycles or other cycles Includes vehicle nonoccupants other than pedestinans and occupant fatalities in other vehicle types, ex. farm or construction equipment. Grade crossing fatalities are not counted as a separate category for determining the grand total because they are included in the highway and rail categories, as appropriate. Data reported to Federal Rail Administration (FRA). Includes persons on railroad property with and without permission. Does not include motor vehicle occupants killed at grade crossings. Data reported to the Federal Transit Administration (FTA). Fatalities for commuter rail operations may also be reported to the FRA, and may be included in the intercity railroad fatalities. Refers to only operational fatalities. Includes non-U.S. registered aircraft involved in accidents in

As of 10/08/08 7 Source: NTSB

Air Traffic

FAA Air Traffic Activity								
(In Thousands)								
Aircraft Handled by			Jan-June	Jan-Dec				
FAA ARTCC's		2009*	2008	2008				
Air Camer		11 062	11 889	23 306				
Air Taxi		4 216	5 145	9 754				
General Aviation		3 057	3 823	7 274				
Military		1 506	1 910	3 476				
	TOTAL	19,841	22,767	43,810				
Airport Operations								
Logged by FAA Towers Air Carner	;	6 219	6 741	13 274				
		3 975	4 679	9 007				
Air Taxi General Aviation		7 924	9 081	17 818				
Military		753	726	1 452				
wintary	TOTAL.	18,871	21,227	41,551				
Airport Operations								
(Contracted)								
Air Camer		121	127					
Air Taxi		655	785					
General Aviation		5 688	6 375					
Military		526	523					
·	TOTAL	6,990	7,810					
Instrument Operations								
Logged by FAA Towers								
Air Carner		6 282	7 232	13 860				
Air Taxi		4 595	5 469	10 497				
General Aviation		6 670	7 590	15 194				
Military		1 144	1 203	2 315				
	TOTAL	18,691	21,494	41,866				
Flight Services		Jan-June	Jan-June	Jan-Dec				
Logged by. **		2009*	2008	2008				
Flight Service Sta	tions	278	340	731				
Automated Flight	Service							
Stations		4 164	493	5 334				
	TOTAL	4,442	833	6,065				
*Preliminary				APO-130				
As of 07/01/09				267-3350				
**As of 07/10/09				O A/AJA				
	8		(202) 385-4734				

Air Route Traffic Control Center Activity

		Aircraft Handled (000's)					
CY 2008 Rank	Center	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008			
1 Atlar	ita, GA	1,397	1,569	3,016			
	York, NY	1,355	1,512	2,940			
	burg, VA (DC)	1,292	1,442	2,778			
4 Chic		1,132	1,303	2,560			
5 Cleve	eland, OH	1,070	1,291	2,473			
6 India	napolis, IN	985	1,281	2,427			
7 Mian	n. FL	1,186	1,340	2,395			
8 Jack	sonville, FL	1,130	1,304	2,368			
9 Los A	Angeles, CA	979	1,170	2,203			
10 Mem	phis, TN	1,021	1,118	2,197			
11 Hous	ton, TX	991	1,120	2,132			
12 Fort	Worth, TX	937	1,053	2,053			
13 Minn	eapolis, MN	869	975	1,955			
14 Kans	as City, KS	850	983	1,909			
15 Nash	ua, NH (Boston)	832	910	1,844			
16 Denv	er. CO	817	919	1,805			
17 Oakla	and, CA	718	848	1,637			
18 Albud	uerque, NM	725	851	1,615			
19 Salt I	ake City, UT	647	730	1,434			
20 Seatt	le. WA	564	648	1,275			
21 Anch	orage, AK	235	278	558			
22 Guan		109	123	164			

As of 07/01/09

Source APO-130 (202) 267-3350

^{*}Preliminary
**Center Radar Approach Control (CERAP)

50 Busiest FAA Airport Traffic Control Towers

	Airport Operations (000's)								
CY 2008 Rank	Tower and State	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008					
1	Hartsfield-Jackson Atl Intl, GA	477	489	978					
	Chicago/O'Hare Int'l . IL	407	442	882					
3	Dallas/Ft Worth Int'l, TX	312	326	655					
4	Denver International, CO	303	315	626					
5	Los Angeles International, CA	267	328	623					
6	Las Vegas/McCarran Int'l, NV	253	302	579					
	Houston/G Bush Intercont'l, TX	268	299	578					
8	Charlotte/Douglas Int'l, NC	255	270	538					
9	Phoenix International, AZ	231	264	502					
10	Philadelphia Int'l, PA	235	248	492					
	Detroit Metro Wayne Co , MI	218	235	463					
12	Minneapolis-St Paul Int'l, MN	220	227	450					
13	John F Kennedy Int'l, NY	212	221	447					
	Newark International, NJ	208	221	442					
15	Washington Dulles Int'l, VA	184	202	392					
16	Salt Lake City Int'l, UT	184	202	390					
17	San Francisco Int'l, CA	184	193	388					
18	Van Nuys, CA	172	207	387					
19	La Guardia, NY	175	194	384					
20	Phoenix-Deer Valley, AZ	207	198	377					
21	Boston/Logan Int'l, MA	174	187	375					
22	Miami International, FL	177	194	372					
23	Memphis International, TN	169	184	363					
24	Seattle Tacoma Int'l, WA	156	172	343					
25	Long Beach/Daughtery, CA	140	174	345					

*Preliminary

Source APO-130 (202) 267-3350

As of 07/01/09

50 Busiest FAA Airport Traffic Control Towers

Aimort	Operations	(2'000) s

	Airport Opera	tions (UUU'S)	
CY 2008 Tower and State Rank	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008
26 Orlando International, FL	158	188	345
27 Daytona Beach Int'l, FL	171	172	340
28 Tulsa/Riverside, OK	129	161	334
29 Mesa/Falcon Field, AZ	136	174	319
30 Denver/Centennial, CO	123	160	319
31 Santa Ana/John Wayne, CA	142	169	316
32 Mıamı/Kendall-Tamıamı, FL	114	162	309
33 Seattle/Boeing Field, WA	128	145	296
34 Fort Lauderdale/Hollywood, FL	138	164	296
35 Covington/Cincinnati Int'l, KY	113	151	286
36 Honolulu International, HI	139	146	281
37 Washington National, DC	137	139	278
38 Baltimore/Wash Int'l, MD	130	142	278
39 Anchorage International, AK	116	135	278
40 Metropolitan Oakland Int'i, CA	118	144	274
41 Prescott/Love Field, AZ	126	134	272
42 Chicago Midway, IL	118	138	268
43 Portland-Hillsboro, OR	116	134	261
44 Portland International, OR	112	129	253
45 Lambert-St Louis Int'l, MO	106	128	248
46 San Diego/Gillespie Field, CA	108	121	245
47 Grand Forks International, ND	176	129	241
48 Tampa International, FL	105	132	238
49 Cleveland Hopkins Int'l, OH	100	122	236
50 San Diego/Montgomery, CA	99	118	

25 Busiest Contracted Airport Traffic Control Towers

		Airport Oper	ations (000's)
CY 2008 Rank	Tower and State	Jan-June 2009*	Jan-June 2008
1	Chandler Municipal, AZ	107	127
2	Phoenix/Williams Gateway, AZ	96	119
	New Smyrna Beach Muni, FL	80	97
4	Phoenix-Goodyear Muni, AZ	93	87
5	Hollywood/North Perry, FL	96	94
6	Tucson/Ryan Field, AZ	61	101
7	San Antonio/Stinson Field, TX	79	89
8	Ormond Beach Municipal, FL	81	79
9	New Iberia/Acadiana Rgnl, LA	69	78
10	Titusville/Space Coast Rgnl, FL	75	78
11	Orlando/Kissimmee Muni, FL	66	86
12	Melbourne International, FL	75	75
13	Glendale Municipal, AZ	60	66
14	Jacksonville/Craig Muni, FL	55	72
15	San Carlos, CA	52	68
16	Kailua/Kona International, Hi	49	68
17	Naples Municipal, FL	59	70
18	Ramona Airport, CA	59	64
19	Atwater/Castle AFB, CA	46	70
20	Hyannıs, MA	54	58
21	Denton, TX	73	53
22	Lakeland/Linder Regional, FL	59	68
	Arlington Municipal, TX	41	66
	Pompano Beach Airpark, FL	48	64
25 I	McKınney Municipal, TX	45	60

^{*}Preliminary

As of 07/01/09

50 Busiest Radar Approach Control Facilities

		Tracon Ops (000s)			
CY 2008 Rank	Facilities/State	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008	
1	Southern Calif TRACON, CA	963	1,134	2,168	
2	New York TRACON, NY	877	990	1,973	
3	Potomac TRACON, DC	725	796	1,577	
	Northern Calif TRACON, CA Atlanta TRACON, GA	704 630	777 679	1,533 1,337	
6	Chicago TRACON, IL	574	639	1,271	
7	Dallas/Ft Worth, TRACON, TX	519	569	1,133	
8	Houston TRACON, TX	446	487	956	
9	Miami International, FL	445	499	923	
10	Denver TRACON, CO	421	413	839	
11	Phoenix TRACON, AZ	336	360	689	
12	Philadelphia International, PA	313	340	673	
13	Las Vegas TRACON, NV	292	345	664	
	Charlotte/Douglas Int'l, NC	302	328	649	
	Boston TRACON, MA	285	316	640	
	Detroit TRACON MI	277	310	609	
	Minneapolis TRACON, MN	272	286	570	
	Seattle/Tacoma TRACON, WA	236	261	521	
	Tampa International, FL	241	285	510	
	San Juan CERAP, PR	179	316	494	
	Orlando International, FL	56	384	711	
22 5	Salt Lake City TRACON, UT	223	246	479	
	Viemphis International, TN	195	211	421	
	Covington/Cincinnati Int'I, KY	160	209	403	
25 8	San Antonio Int'i, TX	184	203	396	

^{*} Preliminary

As of 07/01/09

50 Busiest Radar Approach Control Facilities

		Tracon Ops (000's)			
CY 2008 Rank	Facilities/State	Jan-June 2009*	Jan-June 2008	Jan-Dec 2008	
26	Jacksonville Int'l, FL	182	211	388	
27	St Louis TRACON, MO	169	195	386	
28	Daytona Beach Int'l FL	178	184	354	
29	Portland TRACON, OR	148	162	325	
30 .	Austin, TX	126	166	316	
31	Cleveland Hopkins Int'l, OH	132	156	310	
32	Palm Beach International, FL	141	181	305	
33	Milwaukee/Gen Mitchell Intl, WI	127	150	304	
34	Corpus Christi,TX	154	158	304	
35	Pensacola TRACON, FL	151	147	293	
36	Raleigh-Durham Int'l, NC	127	153	293	
	Indianapolis International, IN	126	147	292	
38	Pittsburgh International, PA	126	146	290	
39 (Port Columbus Int'l, OH	115	152	286	
40 /	Anchorage TRACON, AK	121	141	286	
41 !	Kansas City International, MO	123	149	285	
42 1	Nashville International, TN	117	136	264	
	Tucson TRACON, AZ	116	144	259	
	Norfolk International, VA	117	128	253	
	Honolulu Control Facility, HI		253	253	
	fankee TRACON, CT	106	123	248	
	Oklahoma City/Will Rogers, OK	105	122	239	
48 7	ſulsa International OK	107	115	239	
	Albuquerque Int'i, NM	112	123	238	
50 E	Dayton International, OH	89	118	235	

Automated Flight Service Stations Activity

	Flight Services (000's)							
CY 2008 Rank	AFSS/State	Jan-May 2009*	Jan-May 2008	Jan-Dec 2008*				
1	Washington Hub, VA	3184	0	4778				
2	Kenai, AK	101	117	317				
3	Fairbanks, AK	51	48	144				
1	luneau AK	25	33	95				

As of05/31/09

Source ATX-400 (202) 385-4734

^{*} Preliminary

**Closed Reopen(ed)(ing) (No longer providing data)

***Closed

Automated International Flight Service Station-AIFSS

Airports

Number of U.S. Airports (As of December 31)

	2008	2007	2006
Total Airports	19 930	20,341	19 983
Airports	13 589	13 822	
Heliports	5 568	5 708	
Seaplane Bases	503	527	
Gliderports	35	35	
Stolports	82	87	
Balloonports	14	15	
Ultralight Flightparks	139	147	
Total Civil Public Use Airports	5 202	5 221	5 233
Civil Public Use Part 139	560	565	
Civil Public Use Non-Part 139	4 642	4 656	
Civil Public use airports abandoned	16	18	27
Newly Established Public Use	3	9	
Total Civil Private Use Airports	14 451	14 839	14 757
Civil Private use airports abandoned	461	297	133
Newly Established Private Use	151	274	
Military Airports	277	281	

Note: Format change with 2007 data

Source AAS-100

(202) 267-8752

As of 12/31/08

National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2009*	26,704	30,131	43,481	48,612	47,867	47,121							243,916
2008	39,788	46,963	43,868	43,114	44,214	68,565	64,627	50,108	38,053	34,689	37,222	43,387	554,598
2007	32,927	30,071	39,558	39,340	44,055	58,824	54,689	52,875	38,896	55,140	46,880	47,931	541,186
2006	29,463	24,705	37,218	35,132	40,669	48,096	47,606	46,547	48,092	51,053	43,482	39,797	491,860
2005	32,121	30,176	34,633	25,887	30,920	48,922	58,471	45,328	32,949	34,221	34,273	29,766	437,667

Delays of 15 minutes or longer

As of: 06/20/09

Source: ATT-220 (703) 904-4470

^{*} Preliminary information that is subjected to change

Aircraft

U.S. Air Carrier Activity

	CY 2008	CY 2007	CY 2006
Type of Carrier	2.000	2001	2000
Domestic, flag, supplemental, and cargo air			
carriers	7,255	7,449	7,516
Commuter Air Carriers and Air			
Taxis	11,386	11,483	11,554
Total Number of Aircraft' Type of Aircraft	18,641	18,932	19,070
Jet	9,990	9,999	9,939
Turboprop	2,688	2,817	2,870
Piston	3,213	3,410	3,583
Rotary Wing	2,750	2,706	2,678
Air Carrier Traffic Statistics ² (Millions)*			
Passenger miles flown	811,593	836,335	806,306
Passenger enplanements	753	767	745
Ton miles	120,375	123,511	120,587
Aircraft miles flown Passenger load factors	8,279	8,315	8,146
Domestic	79.5%	79.8%	79.2%
International	79.8%	80.4%	79.5%

¹ Source: Vital Information System

As of: 03/01/2009

Source: AFS-40 (202) 385-4514 *BTS (K-25) (202) 366-8513

² Includes domestic and international scheduled and non-scheduled service, domestic, flag, supplemental, cargo air carriers and commuters - CY 08 estimated.

³ Proportion of aircraft seating capacity that is sold.

U.S. General Aviation and Air Taxi Activity

(Calendar Years)

_	Estim Active / (thous	Aircraft	Estimated Hours Flown (Millions)	
	2007	2006	2007	2006
Total	231 6	221 9	27 9	27 7
By Type Aircraft				
Piston	166 9	163 7	163	16 5
Turboprop	95	8 1	27	22
Jet	10 4	10 4	39	41
Rotary Wing	96	92	32	34
Experimental	23 2	23 0	13	12
Light Sport.	61	13	03	01
Other	59	63	02	02
By Type Flying				
Corporate	109	11 1	32	3 1
Business	25 0	24 4	3 1	32
Personal	152 5	149 0	87	91
Instructional	147	143	38	43
Aerial Application	42	34	14	09
Aerial Observation	52	44	12	12
Aenal Other	14	08	04	02
External Load	02	02	02	01
Other Work	09	07	01	02
Sightseeing	13	09	02	02
Air Tours	09	04	05	03
Air Taxi	79	74	31	27
Air Medical Services	09	160	05	0.8

As of 02/18/09

AAI-220 (202) 267-8659

Aircraft Certification Service Aircraft Certification Mission and Program Files

	FY 2008	FY 2007
Type Certificates/Supplemental Type Certificates		
Issued	1,272	1,912
Other Design Approvals Issued	3,184	2,941
Production Approvals (Including Amendments)		
Issued	2,642	2,499
Airworthiness Certificates Issued	597	788
New Airworthiness Directives (AD) Issued .	461	1,036
New Designees (Representative of the Administrator)	
Appointed	374	374
Total Active Designees	3,967	3,969

As of 03/12/09 Source AIR-530

202-267-3027

Industry Trends

Scheduled U.S. Air Carrier Traffic* and Financial** Trends

•	····aiioiai	110114	•	
	(In Bil	llions)		
	1st Half FY	1st Half FY	Numerical	Percent
	2009	2008	Change	Change
TRAFFIC		····		
ASM'S				
Majors	433 10	468 50	(35 40)	(7 6)
Nationals	26 77	32 74	(5 97)	(18 2)
Regionals	10 06	12 08	(2 02)	(16 7)
Totals	469.93	513.32	(43.39)	9.2
RPM's		•		
Majors .	333 01	364 54	(31 53)	(8 6)
Nationals	19 78	24 83	(5 05)	(20 3)
Regionals	6 87	8 10	(1 23)	(15 2)
Totals	359.66	397.47	(37.81)	10,5
Load Factor (in perce				-
Majors	76 9%	77 8%	(0 9)	
Nationals	73 9%	75 8%	(19)	
Regionals	68 3%	67 1%	12	
Totals	76.5%	77.4%	(0.9)	
FINANCIAL				
Revenues				
Majors	\$72 31	\$80 39	(\$8 08)	(10 1)
Nationals	\$5 39	\$6 72	(\$1 33)	(19 8)
Regionals	\$0 92	\$1 23	(\$0 31)	(25 2)
Totals	\$78.62	\$88.34	(\$9.72)	(11.0)
Expenses				
Majors	\$73 80	\$80 50	(\$6 70)	(8 3)
Nationals	\$5 33	\$6 65	(\$1 32)	(19 8)
Regionals	\$0 85	\$1 33	(\$0.48)	(36 1)
Totals	\$79.98	\$88.48	(\$8.50)	(9.6)
Operating Profit/Loss				
Majors	(\$1 49)	(\$0 11)	(\$1 38)	
Nationals	\$0.06	\$0 07	(\$0 01)	
Regionals	\$0 07	(\$0 10)	\$0 17	
Totals	(\$1.36)	(\$0.14)	(\$1.22)	
*Effective FY 2003 DOT mandated small	certificated and commu	ter air carriers (carrier		than

*Effective FY 2003 DOT mandated small certificate and commuter are carriers (curriers with aforcalf size less than 60 seats) report traffic results on DOT Form 41 Financial results for these carriers are report on DOT Form 298C and are excluded from this report

Source APO-110

As of 07/06/09

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(202) 493-4236

Aviation Forecasts

	Estimated FY 2008	Forecast FY 2012
FAA FACILITY WORKLOAD		
Aircraft Handled by FAA ARTCC's (Millions)		
Air Carner	23 8	25 5
Air Taxi/Commuter	102	93
General Aviation	77	76
Military	36 453	3 6 46 1
Total Operations Logged by FAA/Contract Towers (Million		40 1
Airport Airport	58 5	57 6
Instrument	43 6	42 8
CIVIL AVIATION ACTIVITY		
Certificated Route Air Carrier		
Revenue Passenger Enplanements (Millions)	596 6	611 8
Revenue Passenger Miles (Billions)	753 2	796 3
Air Carrier Aircraft	4 692	4,832
General Aviation Estimated		
Hours Flown (Millions)*	27 8	29 2
Active Aircraft (Thousands)*	234 0	243 2
ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC		
CIVIL AVIATION (Millions of Gallons)		
Jet Fuel		
Air Carrier	19,339	19,048
General Aviation	1,550	1,901
Aviation Gas		
Air Carner	2	2
General Aviation	349	336
Active Pilots (Thousands)*	613,746	608 090
*Calendar Year		
As of: 03/30/09		
	Source A	
	(202) 4	93-4236

U.S. Commercial Space Transportation FAA Licensed Activity CY CY CY CY

	C1	C1	C1
	2009	2008	2007
	(Projected)		
Licensed Commercial Launches			
TOTAL	9	11	4
Number of Orbital Launches	9	11	4
Number of Suborbital Launches	0	0	0
By Launch Vehicle Type			
Delta II, iV (Boeing Company)	2	2	3
Atlas V (Lockheed Martin)	1	1	0
Zenit 3SL (Sea Launch)	3	5	1
Falcon 9 (SpaceX)	2	NA	NA
Falcon 1 (SpaceX)	1	2	0
Pegasus XL (Orbital Sciences)	0	1	0
By Launch Site (Federal)			
Cape Canaveral AF Station, FL	4	1	0
Vandenberg AFB, CA	1	2	3
Kwajalein / Marshall Islands	1	3	0
By Launch Site (Commercial)			
Pacific Ocean	3	5	1
Other Commercial	0	0	0
Experimental Permit Launches			
TOTAL (not part of license total)	5 to 10	5	9

Source: AST (202) 267-7989

As of: 6/26/09

United States Commercial Space Launch Schedule, CY 2009

(launch dates are subject to change)

Payload (Operator)/ Description	Launch Company/ Vehicle	Launch Date/ Launch Site (Status)
SICRAL 1B (Italy) Comm. Satellite	Sea Launch Zenit 3SL	April 20, 2009 Pacific Ocean Platform (Success)
GOES O (USA) Weather Satellite	Boeing Launch Services Delta IV	June 27, 2009 Cape Canaveral AFS (Success)
RazakSat (Malaysia) Remote Sensing Sat	Space X Falcon 1	July 13, 2009 Reagan Test Site (Success)
Worldview 2 (USA) Remote Sensing Sat	Boeing Launch Services Delta II	October 2009 Vandenberg AFB
Intelsat 14 (USA) Comm.Satellite	Lockheed Martin Commercial Launch Services Atlas 5	October 2009 Cape Canaveral AFS
Eutelsat W7 (France) Comm. Satellite	Sea Launch Zenit 3SL	4 th Quarter 2009 Pacific Ocean Platform
Demonstration (USA) Demonstration	Space X Falcon 9	4 th Quarter 2009 Cape Canaveral AFS

As of: 8/15/09

Source: AST (202) 267-7989

Airmen

Active Pilots and Nonpilots (As of 31 December)

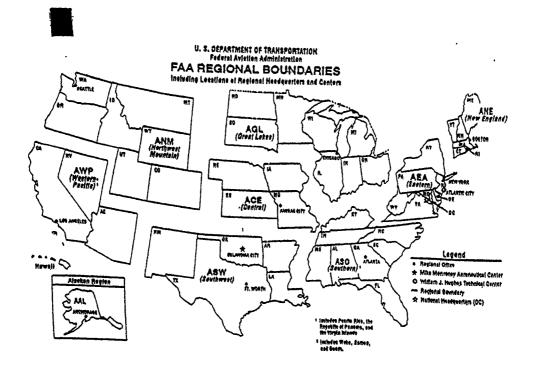
	2000		2001	
<u>-</u>	Total	Women	Total	Women
Pilot-Total	613,746	37,981	590,349	35,784
Student	80 989	9 127	84 339	9 559
Private	222 596	15 015	211,096	13 694
Commercial	124 746	8 083	115 127	7 101
Airline Transport	146 838	5 657	143,953	5 349
Nonpilot-Total	678,181	144,968	666,559	138,452
Mechanic	326 276	6740	322 852	6 524
Repairmen	41 056	2 284	40 277	2 193
Ground Instructor	74 983	5 785	74 544	5 726
Flight Attendant	154 671	124 419	147 013	118 426
Flight Engineer	53 135	1 894	54 394	1 901
Flight Instructor	93,202	6,293	92,175	6,232
As of 12/31/2008				

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Aviation Logistics

Service AIR

Service ASA



FAA Resources

FAA Employment (Permanent Employees)¹

	FY08	FY07
Line of Business	<u> </u>	
Air Traffic Organization (ATO)	33,593	33,090
Aviation Safety (AVS)	7,013	6,842
Airports (ARP)	479	471
Comm Space Transportation (AST)	61	56
Staff Offices**	4,126	3,964
Total	45,272	44,423
Region/Center/Headquarters (included	in above tota	il)
Aeronautical Center	3,317	3,224
Alaskan	898	1,145
Central	2,134	2,162
Eastern	4,635	4,612
Great Lakes	5 603	5,569
New England	1,431	1,451
Northwest Mountain	4,058	3,914
Southern	6,859	6,600
Southwest	4,878	4,756
Western-Pacific	4,534	4,580
Washington Headquarters ²	3,395	5,363
Washington Headquarters (Field)	2,510	n/a
Technical Center	1,020	1,047

¹ Full time permanent and part time permanent employees only

Disclaimer This is a statistical snapshot of the workforce demographics. The use of this data in any employment decision is PROHIBITED without the express written authorization of the Deputy Chief Counsel for Operations.

Source: AHP-100 As of: 09/30/08 (202) 267-8257

² Washington Headquarters employees physically located in

Orville/Wilbur Wright Buildings and surrounding areas
** Staff Offices include ABA ACR ADA, AEP AGC AGI AHR AIO AOA, AOC APO ARC ASH

FAA Percent Minority & Female Employment¹

	% Minority		%Female		
Lines of Business/Region/Center/Headquarters	FY08	FY07	FY08	FY07	
Air Traffic Organization (ATO)	20 0	20 0	21 0	20 0	
Aviation Safety (AVS)	20 0	190	27 0	27 0	
Airports (ARP)	29 0	29 0	40 0	40 0	
Commercial Space Transportation (AST)	39 0	41 0	36 0	34 0	
Staff Offices	32 0	32 0	53 0	53 0	
Total	22 0	21 0	25.0	24.0	
Aeronautical Center	22 0	22 0	38 0	39 0	
Alaskan	160	150	22 0	20 0	
Central	13 0	14 0	22 0	23 0	
Eastern	16 0	16 0	18 0	18 0	
Great Lakes	110	11 0	20 0	20 0	
New England	80	80	21 0	21 0	
Northwest Mountain	150	140	240	24 0	
Southern	25 0	24 0	21 0	19 0	
Southwest	25 0	24 0	21 0	21 0	
Western-Pacific	32 0	31 0	39 0	20 0	
Washington Headquarters ²	31 0	31 0	39 0	40 0	
Technical Center	22 0	21.0	32 0	32 0	

Source AHP-100 As of 09/30/08 (202) 267-8257

^{*} All FAA employees

2 Washington Headquarters employees physically located in Orville/Wilbur Wright Buildings and surrounding areas

Major Work Force Employment

		Employment			
	FY09	FY08	FY07	%Chg FY09 - FY08	Actual Change
Controller Work Force* Controllers Traffic Management	15,596	15,381	14,874	1 4%	215
Coordinators	561	552	565	1 6%	9
Operations Supervisors	1,905	1,854	1,788	2 8%	51
Flight Service Stations (FSS)	169	181	181	-6 6%	-12
Field Maintenance					0
PASS Technical	6,094	6,106	6,090	-0 2%	-12
NATCA Engineers	1,235	1,197	909	3 2%	38
1st Line Supervisors	661	674	522	-1 9%	-13
Airports Work Force	479	479	471	0 0%	0
Aircraft Certification**	1,209	1,215	1,179	-0 5%	-6
Flight Standards Work Force**	4,947	4,982	4,825	-0 7%	-35

^{*} Includes all employees in pay status and Academy trainees Note FSS employment reduction due to A-76 effective 10/04/05

Data as of March 2009 Source ATO-F, (202) 267-9123 Source AQS-400, (202) 267-8990

^{**}In FY 07, AVS realigned 29 Aircraft Certification and 144 Flight Standards Information Technology Analysts into the Office of Quality, Integration and Executive Service

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	Labor Relati BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
Unions	41	29	35,857
AFGE	9	6	1,762
AFSCME (HQ)	1	1	2 100
LIUNA	1	1	171
NAGE	3	3	326
NATCA	15	9	19,429
NFFE	3	2	593
PAACE	4	3	381
PASS	5	4	11 095
Unrepresented			995
Nonbargaining			10 543
		Total employees	47,395
AFGEAmerican Federation of Governme AFSCMEAmerican Federation of State, Cou	inty, and Municipal Employer	95	
NAGENational Association of Governme NACTANational Air Traffic Controllers Ass	ent Employees		Source AHL-400 (202) 267-3548

--National Federation of Federal Employees
--Professional Association of Aeronautical Center Employees
--Professional Aviation Safety Specialists

As of 06/01/09

PAACE PASS

FAA Finances (In Millions of Dollars)

(iii millious of poligis)			
	FY 2008	FY 2009	FY 2010
· · · · · · · · · · · · · · · · · · ·	Actual	Enacted 1	Request
Budget Authority (BA)			
Grants-In-Aid (Obligation Lim/Approp)	3,515	4,920	3,515
Research, Engineering, & Development	147	171	180
Facilities and Equipment	2,514	2,942	2,925
Operations	8,740	9,042	9 336
Total	14.915	17.075	15.956
Obligations Incurred-Operations			
Appropriation by Line of Business			
Air Traffic Organization (ATO)	6 987	7,098	7,303
Aviation Safety (AVS)	1,087	1 165	1,216
Commercial Space Transportation (AST)	12	14	15
Staff Offices (SO)	677	765	802
Airport Grant Obligations (NET)	8.763	9.042	9.336
, , ,	959	968	968
Primary Airports & Cargo	700	698	698
States/Terntones/Insular/Alaska Supp	468	623	623
Carryover Entitlements Discretionary Fund	786	593	592
Small Airport Fund	482	503	503
• • •	3,395	3,385	3,384
Total EAA Outlavo	14,719	15.851	16,339
Total FAA Outlays		15,651	10,333
Trust Fund Receipts from Excise Taxes an		7 000	7.047
Transportation of Persons by Air	8,440	7,693	7 917
Transportation of Property	521	500	513
Use of International Air Facilities	2 462	2,250	2,386 416
Aviaition Fuel Commercial Use	616	414	416
Aviation Fuel (Other Than Gas)	(30)	384	424
Aviation Gasoline	39	41	
Total Tax Revenue	12,048	11,282	11,697 0
Revenue Refund	(56)	0	_
Net Tax	11,992	11,282 256	11,697 254
Interest revenue	433		
Total Tax & Interest Revenue Numbers may not add due to rounding	12,425	11,538	11,951

Numbers may not add due to rounding

1 includes funding provided by the American Recovery and Reinvestment Act of 2009. This act provides supplemental funding of \$200 million to Facilities and Equipment and \$1.1 billion for Grants in Aid to Airports

As of 07/02/09

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(BU-1, (202) 267-5451

FAA NAS Operational Facilities (As of June 1)

	2008	2007	2006
NAS Operational Facilities¹	60,851	59,140	40,639
Communications	19 493	18 823	14 273
Automation	1 517	1,360	3,896
Infrastructure	19 356	17 848	
Mission Support	4 102	4,173	
Navigation	12 359	12 362	11 033
Surveillance	1 732	1 900	1 804
Weather	2,292	2,674	3,550
Air Traffic Control Facilities ²			
Air Route Traffic Control Center	21	21	21
Airport Traffic Control Tower	512	512	517
Flight Service ³	30	71	75
Flight Service Stations	27	47	16
Automated Flight Service Stations	3	24	60

¹ Includes All Responsibility Codes

Source AOP-200 (202) 267-5288

As of 06/01/09

² Included in NAS operational facilities

³ Flight Service include Flight Service Stations and Automated Flight Service Stations

FAA Officials

	Washington Headquarters			
Ro	outing Symbol	Officials		
AOA*		Administrator		
		J. Randolph Babbitt, 202-267-3111		
		Jana Murphy, Chief of Staff, 202-267-7416		
		Vacant, Senior Counsel to AOA, 202-267-7417		
ADA*		Deputy Administrator		
		Lynne A. Osmus, Acting, 202-267-8111		
		David Weingart, Acting, Senior Advisor, 202-267-7417		
AJO	***************************************	Chief Operating Officer, Air Traffic Organization		
		Henry P. Krakowski, 202-493-5602		
AJF		Finance Business Unit		
		Senior Vice President, Eugene D. Juba, 202-267-3022		
AJP	***************************************	NextGen and Operations Planning Business Unit		
		Senior Vice President, Victoria Cox, 202-267-7111		
AJG	***************************************	Strategy and Performance Business Unit		
		Senior Vice President, John Pipes 202-267-5724		
AJN		Operations Business Unit		
		Senior Vice President, Richard L. Day, 202-267-7224		
ABA	*****	Assistant Administrator for Financial Services		
		Ramesh K. Punwani, CFO, 202-267-9105		
		Deputy, Victoria Wassmer, 202-267-3882		
ABU		Office of Budget		
		Director, Carol Rose, 202-267-8010		
AFC		Office of Financial Controls		
		Director, Carl Burrus, 202-267-7140		
AFO*		Office of Financial Operations		
		Director, Peter J Basso, 202-267-8242		
AFR*		Office of Financial Reporting & Accountability		
		Director, Allison Ritman, 202-267-3018		
ACR	***************************************	Assistant Administrator for Civil Rights		
		Fanny Rivera, 202-267-3254		
		Deputy, Barbara A Edwards, 202-267-3264		
AEP	***************************************	Asst. Admin. for Aviation Policy, Planning & Environment		
		Nancy LoBue, Acting, 202-267-3927		
AEE		Office of Environment and Energy		
		Director, Lourdes Maunce, Acting, 202-267-3576		
APO		Office of Aviation Policy and Plans		
		Director, Nan Shellabarger, 202-267-3274		
* Update	d this issue	Source ABA-1		

Source ABA-1 (202) 267-9105

	wasning	ton Headquarters(Cont)
R	outing Symbol	Officials
AGC*		Chief Counsel
		J. David Grizzle, Acting, 202-267-3222
		Deputy Chief Counsel for Policy and Adjudication
		James W Whitlow, 202-267-3773
		Deputy Chief Counsel for Operations
		Marc L. Warren, 202-267-3773
AGI	***************************************	Asst. Administrator for Government & Industry Affairs
		Mary U. Walsh, Acting, 202-267-3277
		Deputy, Vacant 202-267-8211
AHR*	***************************************	Asst. Administrator for Human Resource Management
		Ventris C. Gibson, 202-267-3456
		Deputy, Darlene Freeman, Acting, 202-267-3850
AHA		Office of the Accountability Board
		Executive Director, Mana Fernandez-Greczmiel, 202-267-306
AHD*		Office of Corporate Learning
		Executive Director, Paul Meyer, Acting, 202-267-3307
AHF		HR Field Operations
		Executive Director, Karen Johnson, 847-294-7315
AHL		Office of Labor Management Relations
		Executive Director, Melvin Harris, 202-267-3979
AHP*		Office of Human Resources Management Programs and Police
		Executive Director, Angela Porter, Acting, 202-267-3850
AIO		Assistant Administrator for Information Services
		David M. Bowen, ClO, 202-493-4570
AIS		Office of Information Systems Security
		Director, Michael F Brown, 202-267-7104
AOT*		Office of Information Technology Optimization
		Director, Vacant, Acting, 202-493-4570
AES		Office of Information Technology Enterprise
400		Director, Robert Rovinsky, 202-493-4019
ARD		Office of Information Technology Research and Development Chief Technology Officer, Doug Roseboro, Acting, 202-385-80
AOC*		Assistant Administrator for Communications
400-	***************************************	Laura Brown, Acting, 202-267-3883
		Deputy, External Communications, Laura Brown, 202-267-388:
		Deputy, Internal Communications, Gerald Lavey, 202-267-949
API		. Asst. Administrator for International Aviation
461	***************************************	Di Reimold (A), 202-385-8900
		Deputy, Di Reimold, 202-385-8900
ARC		. Assistant Administrator for Regions/Center Operations
	***************************************	Paula Lewis, 202-267-7369
		Deputy, Michael J Cirillo, 202-267-7369
4LO		Aviation Logistics Organization

	Washington Headquarters(Cont.)
R	outing Symbol Officials
ASH	Claudio Manno, Acting, 202-267-7211
	Deputy, Claudio Manno, 202-267-7211
ADG	Office of Hazardous Materials
	Director, Christopher Bonanti, 202-267-9864
AEO	Office of Emergency Operations, Communications
	and Investigations
	Director, Chris Rocheleau, 202-267-8075
AHS	Office of Field Operations
	Director, Thomas D Ryan, 202-267-7211
AIN	Office of Security
_	Director, Bruce Herron, 202-267-7714
ARP	Associate Administrator for Airports
	Catherine M. Lang, Acting, 202-267-9471
	Deputy, Randall S Fiertz, Acting, 202-267-8738
AAS	Office of Airport Safety and Standards
	Director, Michael J O'Donnell, 202-267-3053
ACO	Office of Airport Compliance and Field Operations
	Director, Randall S Fiertz, 202-267-3085
	Office of Airport Planning & Programming
APP	Director, Benito DeLeon, 202-267-8775
AST	Dr. George C. Nield, 202-267-7793
	Deputy, James E VanLaak, 202-267-7848
AVS	Associate Administrator for Aviation Safety
	Peggy Gilligan, 202-267-3131
	Deputy, John J Hickey, 202-267-7804
4 <i>AI</i> *	Office of Acadent Investigation
	Director, Hooper Harris, Acting, 202-267-7788
AM	Office of Aviation Medicine
	Director, Frederick Tilton, MD, 202-267-3535
FS	Flight Standards Service
	Director, John Allen, 202-267-8237
VIR.	Aircraft Certification Service
	Director, Dorenda Baker, 202-267-8235
IOV	Office of Air Traffic Oversight
	Director, Anthony Ferrante, 202-267-5202
IQS	Quality, Integration and Executive Service
	Director, Tina Amereihn, 202-493-5717
RМ	Office of Rulemaking
	Director, Pamela Hamilton-Powell, 202-267-9677
SA	Office of Aviation Safety Analytical Services
	Director, Jay J Pardee, 202-267-9179

Major Field Organizations

Routing Symbol		Officials
AAL		Alaskan Region, Regional Administrator Robert N. Lewis, 907-271-5645 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
ACE*		Central Region, Regional Administrator Joseph N. Miniace, 816-329-3050 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
ACT	***************************************	William J. Hughes Technical Center, Director Wilson N. Felder, Ph.D., 609-485-6641 Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
AEA		Eastern Region, Regional Administrator Carmine Gallo, 718-553-3000 1 Aviation Plaza 159-30 Rockaway Blvd Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
AGL		Great Lakes Region, Regional Administrator Barry D. Cooper, 847-294-7294 2300 East Devon Avenue Des Plames, Illinois 60018 Duty Officer, 847-294-8400
AMC		Mike Monroney Aeronautical Center, Director Lindy Ritz, 405-954-4521 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583

Major Field Organizations--(Cont.)

Routing Symbol		Officials
ANE		New England Region, Regional Administrator Amy Lind Corbett, 781-238-7020 12 New England Executive Park Burlington, Massachusetts 01803 Duty Officer, 781-238-7001
ANM*		Northwest Mountain Region, Regional Administrator Kathryn Vernon, 425-227-2001 1601 Lınd Avenue, S W Renton, Washington 98055-4056 Duty Officer, 425-227-2000
ASO		Southern Region, Regional Administrator Doug Murphy, 404-305-5000 1701 Columbia Avenue College Park, Georgia 30337 Duty Officer, 404-305-5180
ASW	•••••	Southwest Region, Regional Administrator Teresa Bruner, 817-222-5001 2601 Meacham Blvd Ft Worth, Texas 76137-4298 Duty Officer, 817-222-5006
AWP	***************************************	Western-Pacific Region, Regional Administrator William C. Withycombe, 310-725-3550 15000 Aviation Boulevard Hawthome, California 90261 Duly Officer, 310-725-3300

International Area Offices

R	outing Symbol	Officials
AEU		Europe, Africa, & Middle East Area Office, Director Anthony Fazio, 011-322-508-2700 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
AWH		Western Hemisphere Area Office, Director Phyllis Preston, Acting, 202-385-8869 8600 NW 36th Street Miami, FL 33166
APC*		Asia-Pacific Area Office, Director Gene Kingsbury, Acting, 011-65-6543-1952 Amencan Embassy 27 Napier Road Singapore 258508

FEDERAL AVIATION ADMINISTRATION FLIGHT PLAN 2009-2013

INCREASED SAFETY

<u>Goal</u>: Achieve the lowest possible accident rate and constantly improve safety.

- 1. Reduce commercial air carrier fatalities.
- 2. Reduce general aviation fatalities.
- 3. Reduce the risk of runway incursions.
- 4. Ensure the safety of commercial space launches.
- 5. Enhance the safety of FAA's air traffic systems.
- Implement a Safety Management System (SMS) for the FAA.

Performance Targets:

- Obj. 1 Cut the rate of fatalities per 100 million persons on board in half by
- Obj. 2 Reduce the fatal accident rate per 100,000 flight hours by 10 percent over a 10-year period (2009-2018).
- Obj. 2 By the end of FY 2009, reduce accidents in Alaska for general aviation and all Part 135 operations from the 2000-2002 average of 130 accidents per year to no more than 99 accidents per year.
- Obj. 3 By FY 2010, reduce Category A and B (most serious) runway incursions to a rate of no more than 0.450 per million operations, and maintain or improve through FY 2013.
- Obj. 3 $\,$ By the end of FY 2013, reduce total runway incursions by 10 percent from the FY 2008 baseline.
- Obj. 4 No fatalities, serious injuries, or significant property damage to the uninvolved public during licensed or permitted space launch and reentry activities.

As of 12/31/08

Source: APO-120 (202) 267-3220

INCREASED SAFETY Performance Targets (Continued)

Obj. 5 Limit Category A and B (most serious) operational errors to a rate of no more than 1.95 per million activities by FY 2012 and maintain through FY 2013.

Obj. 6 In FY 2010, implement SMS in the Air Traffic Organization, Office of Aviation Safety, and Office of Airports. In FY 2012, implement SMS policy in all appropriate FAA organizations.

GREATER CAPACITY

<u>Goal</u>: Work with local governments and airspace users to provide increased capacity and better operational performance in the United States airspace system that reduces congestion and meets projected demand in an environmentally sound manner.

Objectives:

- Increase capacity to meet projected demand and reduce congestion.
- Increase reliability and on-time performance of scheduled carriers.
- Address environmental issues associated with capacity enhancements.

Performance Targets:

- Obj. 1 Achieve an average daily airport capacity for the 35 OEP airports of 103,068 arrivals and departures per day by FY 2011 and maintain through FY 2013.
- Obj. 1 Achieve an average daily airport capacity for the 7 Metro areas of 39,484 arrivals and departures per day by FY 2009 and maintain through FY 2013.
- Obj. 1 Commission nine new runway/taxiway projects, increasing the annual service volume of the 35 OEP airports by at least 1 percent annually, measured as a five-year moving average, through FY 2013.
- Obj. 1 Sustain adjusted operational availability of 99.7 percent for the reportable facilities that support the 35 OEP airports through FY 2013.
- Obj. 2 Achieve a NAS on-time arrival rate of 88 percent at the 35 OEP aiports and maintain through FY 2013.
- Obj. 3 Reduce the number of people exposed to significant noise by 4 percent per year through FY 2013, as measured by a three-year moving average.

Obj. 3 Improve aviation fuel efficiency by another 1 percent over the FY 2008 level through FY 2009, and 1 percent each subsequent year through FY 2013 to 11 percent, as measured by a three-year moving average of the fuel burned per revenue mile flown.

INTERNATIONAL LEADERSHIP

<u>Goal</u>: Increase the safety and capacity of the global civil aerospace system in an environmentally sound manner.

Objectives:

- Promote improved safety and regulatory oversight in cooperation with bilateral, regional, and multilateral aviation partners.
- Promote seamless operations around the globe in cooperation with bilateral, regional, and multilateral aviation partners.

Performance Targets:

Obj. 1 Work with the Chinese aviation authorities and industry to adopt 27 proven Commercial Aviation Safety Team (CAST) safety enhancements by FY 2011. This supports China's efforts to reduce commercial fatal accidents to a rate of 0.030 fatal accidents per 100,000 departures by FY 2012.

Obj. 1 By FY 2013, arrange commitments for external funding for at least 35 aviation development projects (7 per year).

Obj. 1 By FY 2013, work with at least 18 countries or regional organizations to develop aviation leaders to strengthen the global aviation infrastructure.

Obj. 2 By FY 2013, expand the use of NextGen performance-based systems and concepts to five priority countries.

ORGANIZATIONAL EXCELLENCE

<u>GOAL</u>: Ensure the success of the FAA's mission through stronger leadership, a better-trained and safer workforce, enhanced cost-control measures, and improved decision-making based on reliable data.

Objectives:

- Implement human resource management practices to attract and retain a highly skilled, diverse workforce and provide employees a safe, positive work environment.
- Make the organization more effective with stronger leadership, a results-oriented, high performance workforce, and a culture of accountability.
- Improve financial management while delivering quality customer service.
- Make decisions based on reliable data to improve our overall performance and customer satisfaction.
- Enhance our ability to respond to crises rapidly and effectively, including security-related threats and natural disasters.

Performance Targets:

- Obj. 1 By FY 2010, 80 percent of FAA external hires will be filled within OPM's 45-day standard for government-wide hiring.
- Obj. 1 Reduce the total workplace injury and illness case rate to no more than 2.44 per 100 employees by the end of FY 2011, and maintain through FY 2013.
- Obj. 1 Reduce grievance processing time by 30 percent (to an average of 102 days) by FY 2010 over the FY 2006 baseline of 146 days, and maintain the reduction through FY 2013.
- Obj. 1 Maintain the air traffic control workforce at, or up to 2 percent above, the projected annual totals in the Air Traffic Controller Workforce Plan.
- Obj. 1 Maintain the aviation safety workforce within 1 percent of the projected annual totals in the Aviation Safety Workforce Plan.

ORGANIZATIONAL EXCELLENCE Performance Targets (Continued)

- Obj. 3 Organizations throughout the agency will continue to implement cost efficiency initiatives such as: 10-15 percent savings for strategic sourcing for selected products and services; by the end of FY 2009, reduce leased space for Automated Flight Service Stations from approximately 510,000 square feet to approximately 150,000 square feet; annual reduction of \$15 million in Information Technology operating costs; and by FY 2010, reduce overhead costs 5-10 percent through automation of invoice processing.
- Obj. 3 Obtain an unqualified opinion on the agency's financial statements (Clean Audit with no material weaknesses) each fiscal year.
- Obj. 4 In FY 2009, 90 percent of Major System Investments are within 10 percent variance of current baseline total budget estimate at completion (BAC).
- Obj. 4 In FY 2009, 90 percent of Major System Investments selected annual milestones are achieved.
- Obj. 4 Maintain the annual average of FAA surveys on the American Customer Satisfaction Index at or above the average Federal Regulatory Agency score.
- Obj. 4 Achieve zero cyber security events that disable or significantly degrade FAA services.
- Obj. 5 Exceed Federal Emergency Management Agency continuity readiness levels by 5 percent.